# Wisconsin Community Development Financial Institutions (CDFIs)



CDFI Day at the Wisconsin State Capitol March 5, 2020

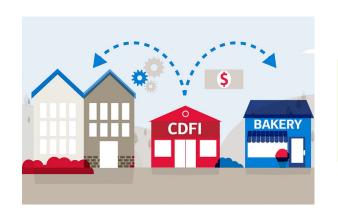
# What is a Community Development Financial Institution (CDFI)?

- Private, mission-driven financial institution benefitting low-income, low-wealth, and other disadvantaged people & communities
- Serves customers that cannot meet conventional collateral or underwriting requirements
- Provides innovative financing products and/or services as well as technical assistance
- Creates economic opportunity in the form of:
  - Jobs
  - Affordable housing units
  - Community services
  - Financial services for the underbanked and unbanked

## What is a CDFI?

## **Community Development Financial Institutions**

- Unsecured/secured lending
- Collections/payments associated with lending
- Bank lending practices and guidelines compliance





### **Banks/Credit Unions**

- Accepting deposits
- Collections/payments
- Unsecured/secured lending
- Trade and stocks transactions



20% of Wisconsin households remain unbanked or underbanked



Source: FDIC National Survey 2015

### **About CDFIs**

- CDFIs lend to:
  - Community Businesses—including small businesses, microenterprises, nonprofit organizations, commercial real estate, and affordable housing
  - Individuals
- CDFIs are 100% dedicated to delivering responsible, affordable financial products and services that benefit individuals and communities
- CDFIs are profitable but not profit-maximizing.
   They put community first, not the shareholder



### **How CDFIs Work**

- Access to capital is part of the long term solution to alleviate poverty and build healthy communities
- CDFIs strive to become a permanent capital resource in their communities
  - Not a "program" that comes and goes at the whims of the funders, government and others
- This means CDFIs expect to be repaid!
- CDFIs cannot avoid risk, but must learn to manage it



# The role of CDFIs in Wisconsin's investment landscape

#### **CDFIs**

- Broad lending criteria
- Lower interest rates
- Smaller loans or investments
- Higher risk investing
- Actively mentor businesses and projects to mitigate risk
- Low default rate

#### **Banks**

- Narrower lending criteria
- Market interest rates
- Larger loans and investments
- Risk adverse
- Limited technical support to borrowers

#### **Angel and Venture**

- Highly selective investment criteria
- ROI typically min
   3x investment
- Highly risk adverse
- Failure to reach goals can severely impact founder

CDFIs serve communities and market sectors that traditional lenders do not



## **CDFI** capitalization and investment

#### **Capital**

- Banks & Credit
   Unions
- Public and private foundations
- Social impact investors
- CDFI Fund grant (Federal Government)



#### **Investments**

- Microenterprises
- Small businesses
- Affordable Housing
- Community facilities
- Healthcare
- Education
- Transportation to work



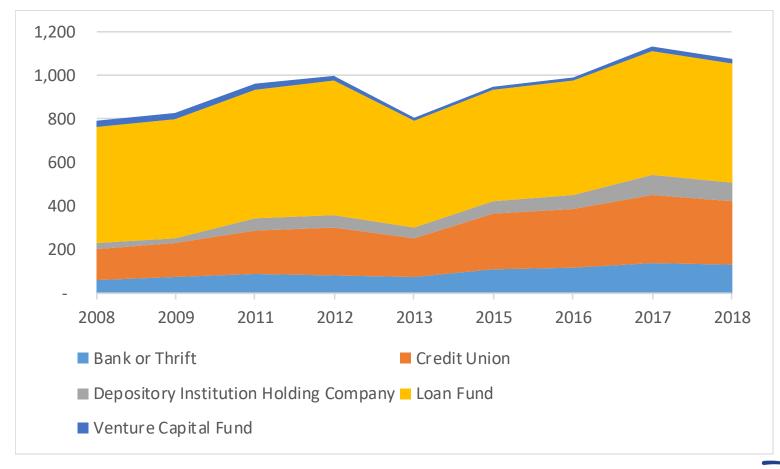
For every \$1
CDFIs generate \$12 more in loans and investments



CDFIs manage their loan portfolios as Revolving Loan Funds

### **Number of Certified CDFIs**

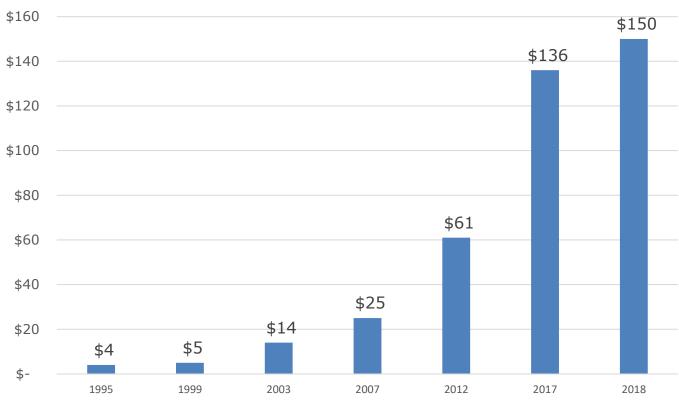
2008	2009	2011	2012	2013	2015	2016	2017	2018
793	829	962	999	808	950	991	1,131	1,074



Source: CDFI Fund Lists of Certified CDFIs 2008-2018

### **CDFI** Asset Growth

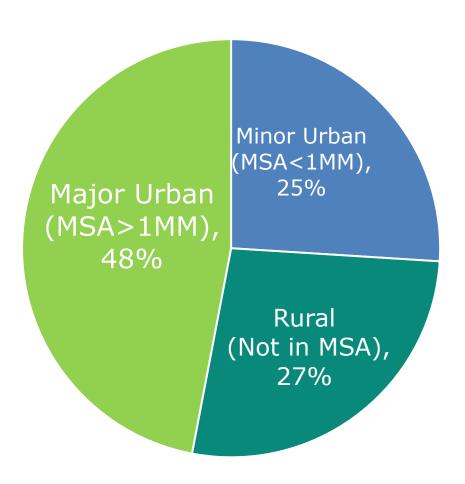




Sources: Social Investment Forum, 2012 Report on Socially Responsible Investing Trends in the United States, 2015 data from FDIC, NCUA and trade associations, CDFI Fund 2017, 2018.



# Where CDFIs Work Rural Vs Urban





## 24 CDFIs in Wisconsin





## Why CDFIs are so effective?

- Greater access capital where needed
- Holistic approach with communities and individuals underserved by traditional financing
- Low default rates on lending are due to hands on technical assistance and mentoring on all investments

## Transformational investing in Wisconsin by CDFIs





















# **Community Facilities Lending**













## Affordable Rental Housing



Homeownership-Lending



# Homeownership - Lending



## **Consumer Loans**

#### **Credit Builder Loans**

 Small Loans to help with emergencies, medical/dental costs and family goals including citizenship fees.

Loans up to \$1,000; interest rate of 10%; up to 12

month term

#### **Debt Refinance Loans**

- Pay off a high interest loan or consolidate multiple loans
- Loans up to \$5,000, interest rate of 12%, up to 24 months





# CDFIs are vital players in growing Wisconsin's economy



Providing access to capital where traditional lenders cannot, **CDFIs deliver**:

- Jobs in distressed urban and rural communities
- Revitalization in the hearts of our underserved communities via development of facilities and services
- Grassroots economic transformations, delivering thriving communities statewide



## Thank you!



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